

## To the Board of Supervisors and Citizens of Loudoun County:

It is my pleasure to present to you Loudoun County's Annual Report for the 2007 Fiscal Year. This report highlights many of the county's accomplishments and challenges of the past year.

In 2007, Loudoun County celebrated its 250th anniversary. From the time of its founding in 1757 – two decades before the founding of our nation – the primary purpose of the Loudoun County government has been to protect and enhance the general health, safety and well being of our citizens.

In Loudoun County, we are rightfully proud of our heritage, and we strive to meet and exceed the standards of excellence that have defined the county for two-and-a-half centuries. Helping to build and sustain quality community continues to be our primary mission today.

Our commitment to quality government is demonstrated by some of the county's leading accomplishments in FY 07:

Loudoun County's Triple-A status was reaffirmed by all three major bond rating agencies, placing us once again in the top tier of local governments across the county.

We opened several important new facilities to help meet the demands of the fast-growing population, including the Dulles South Public Safety Center, the Claude Moore Recreation Center, the newly restored Carver Center, the new Adult Detention Center, and several new parks and recreation facilities.

The Loudoun County government and our employees received national recognition for excellence and innovation, as Loudoun was again ranked as one of the most technologically advanced county governments in the nation.

We maintained our commitment to public safety through emergency preparedness planning, focusing on our ability to ensure the continuity of essential operations during a prolonged emergency.

As we celebrate 250 years of service to our citizens, our challenge as a county government is to build on that history, so that we can provide a quality of life for our children and grandchildren that continues to be unsurpassed.

Sincerely,

Kirby M. Bowers
County Administrator

# 2007 Highlights



Among the highlights of 2007 were the county's 250th anniversary celebration at the historic courthouse; national recognition for the telework program (center); and construction of the Dulles South Public Safety Center (lower right).







#### **250th Anniversary**

Loudoun County celebrated its 250th Anniversary in 2007 with a yearlong series of special projects and events. Highlighting the year was the county's 250th Anniversary Celebration, which was held in and around the historic courthouse in downtown Leesburg on May 19, 2007. The event attracted thousands of residents of all ages who enjoyed a full day of festivities, including music, pageantry, historic displays and games.

(See page 12.)

#### Still Triple-A

All three major bond rating agencies reaffirmed Loudoun County's Triple-A status in FY 07. These ratings place Loudoun in the position to receive the most favorable interest rates available in issuing bonds. They also signify

that Loudoun is a first-class community and possesses the resources and commitment necessary to provide the important public services to those who live and work here. (See page 5.)

#### **New Facilities**

Several new facilities opened in FY 07 to help meet the demands of the fast-growing population.
These included the Dulles South Public Safety Center and the new Adult Detention Center as well as an impressive number of new parks and recreation facilities. The county celebrated the grand opening of the Claude Moore Recreation Center in Sterling and the newly restored Carver Center in Purcellville, as well as several parks and the Potomac Heritage National Scenic Trail.

#### **Transportation Projects**

Loudoun County continued to work to meet current and future transportation needs as voters approved borrowing \$51.3 million for road projects, including the design and construction of several interchanges along Route 7. It was the first Loudoun bond proposal seeking money for road improvements. The county also implemented the process of moving five major interchanges along Rt. 28 and Rt. 7 into the design stage and on to construction. (See page 18.)

#### Awards for Excellence and Innovation

The Loudoun County government and its employees received recognition at the national, state and local levels for excellence and innovation. Loudoun was again ranked as one of the most technologically advanced county governments in the U.S. It received

prestigious awards for its telework, animal care & control, procurement, and library programs, and for its budget document and annual report. Additionally, County Administrator Kirby M. Bowers was selected as the Public Administrator of the Year by the Marsh Institute for Government & Public Policy at Shenandoah University.

#### **Emergency Preparedness**

Loudoun County officials continued to fine-tune plans to ensure continuity of operations during an emergency. Key officials from the county and Town of Leesburg met to discuss how they would maintain operations during an extended emergency in which a large number of staff were ill or otherwise unable to work. The participants were presented with a scenario in which pandemic flu reduced the available workforce by as much as 40 percent. Also, the Loudoun County Health







Highlights also included (from left): the adoption of zoning ordinance amendments for rural Loudoun; the opening of the Carver Center; emergency preparedness exercises and work on transportation projects.



Department created a pandemic influenza plan and website, and made presentations throughout the county to more than 3,000 residents to help ensure preparedness in the event of a flu pandemic.

(See pages 9 and 15.)

#### **Zoning Ordinance Amendments**

After a lengthy review of the county's rural land use policies, the Board of Supervisors voted to adopt amendments to the county's zoning and subdivision ordinances and zoning map as they relate to rural Loudoun. The new zoning classifications affect allowable uses and densities in the county's Rural Policy Area.

(See page 18.)

#### FY o8 Budget Adopted

The Board of Supervisors adopted a budget totaling about \$1.4 billion for the county government and school system for FY 2008. The budget includes the Fire and Emergency Medical Services (EMS) Tax District to provide a dedicated funding stream for county fire and rescue services and the volunteer companies. About 72 percent of the \$862 million in local tax revenues will be used for school operating expenses and debt service, while 27 percent will fund general operating expenses and debt service. (See page 5.)

#### **Bonds Approved**

In November 2006, voters approved the sale of \$169.4 million in General Obligation bonds to fund construction of new elementary schools in the Dulles South and Ashburn areas, a new high school in Leesburg, renovations of four middle schools, and land acquisition for future school construction. Voters also approved \$64 million in General Obligation bonds for general government capital projects, including land acquisition for future public safety projects and a number of transportation projects, including design of several interchanges and road improvements, and construction of the Loudoun County Parkway interchange.

(See page 6.)

#### No New Schools

In most communities, the opening of new schools is big news. With the rapid population growth Loudoun has experienced in recent years, it is newsworthy when there is a year in which no new schools open. That was the case in FY 07. However, it was to be a temporary respite, with 14 new schools and an advanced technology academy in the six-year Capital Improvements Program, four of which were scheduled to open in FY 08. (See page 22.)

## Board of Supervisors

#### **Composition and Role**

Loudoun County is governed by a nine-member Board of Supervisors. In FY 2007, the Board was headed by Chairman Scott K. York and Vice Chairman Bruce E. Tulloch.

The Chairman of the Board of Supervisors is elected by the voters at large. The other supervisors are elected from each of eight election districts in the county. All nine members serve concurrent terms of four years. Elections were held in November 2007 for members to serve four-year terms beginning January I, 2008.

The Board of Supervisors sets county policies, adopts ordinances, appropriates funds, approves land rezonings and special exceptions to the zoning ordinance, and carries out other responsibilities set forth by the State Code.

#### **Board Meetings**

Meetings of the Loudoun County Board of Supervisors are held twice a month in the Board Room of the Loudoun County Government Center, I Harrison Street, S.E. in Leesburg. The Board also holds monthly public hearings.

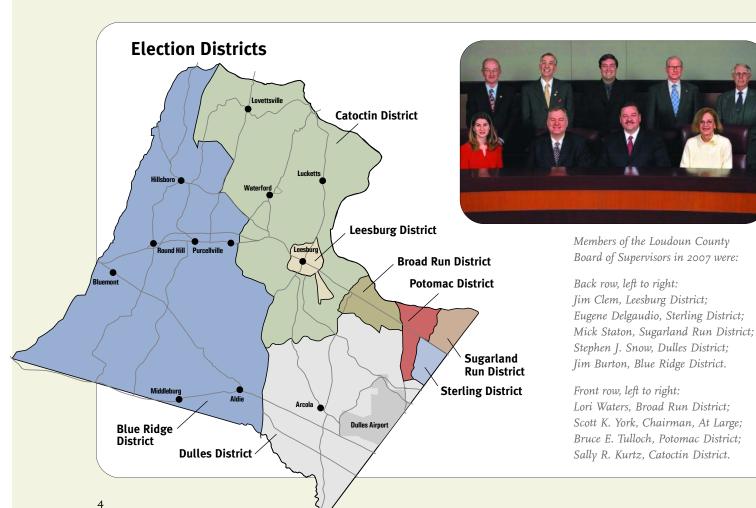
Board of Supervisors meetings and public hearings may be seen on Government Channel 23 on Comcast cable television in Loudoun County, and may also be viewed by Verizon cable television and OpenBand subscribers. Cable coverage of Board meetings and public hearings is closed-captioned for the hearing impaired. Closed-captioning allows people who are deaf or hard of hearing to follow the meetings by showing a transcript of speakers' comments at the bottom of the screen.

The meetings and public hearings are also webcast live on the Loudoun County Website, www.loudoun.gov, and the webcasts are archived.

#### **Board Committees**

The Board of Supervisors had five Standing Committees in FY 07: the Economic Development Committee, Finance/Government Services Committee, Human Services Committee, Public Safety Committee and Transportation/Land Use Committee. The Standing Committees consider and discuss issues related to their specific functions and provide recommendations to the full Board for those that require Board action.

The Board also appoints more than 30 other commissions and committees which serve in an advisory capacity on topics ranging from open space to economic development to community services.



## Budget and Finance

#### **Financial Management**

Loudoun County achieved Triple-A status with all three major bond rating agencies for the first time in 2005, and all three agencies reaffirmed Loudoun's Triple-A status in FY 07. These ratings place Loudoun in the position to receive the most favorable interest rates available in issuing bonds. They also signify that Loudoun is a first-class community and possesses the resources and commitment necessary to provide the important public services to those who live and work here.

Loudoun's high bond ratings are the result of many factors working together, including sound financial management of the county's limited resources, a favorable economic environment and commitment to economic development, and the willingness and capacity to invest in the county's future by providing essential community services, facilities and infrastructure.

In issuing its Triple-A rating, Standard and Poor's cited the county's "rapidly growing economic and employment base, continued strong tax base and employment growth, one of the highest wealth and income levels of all U.S. counties, and strong financial performance and good reserves."

Standard and Poor's also said that "the county's historically low unemployment rate speaks to its economic strength" and the agency anticipates that "the county will continue to manage growth pressures while maintaining its strong financial position."

Fitch stated that Loudour's Triple-A rating "reflects its strong financial performance, sizable tax base, diversifying economy, high income levels, and moderate debt burden as a percentage of market value."

The Fitch report added that "the county has demonstrated strong financial management by building and maintaining ample reserves in all governmental operating funds and through solid financial planning and performance," citing the county's strong financial performance, high-quality commercial development and tax appreciation, diverse employment base and comprehensive long-range capital and operating budget planning.

In a report reaffirming Loudoun's Triple-A bond rating, Moody's cited "the county's strong and diverse tax base, high wealth levels, consistently solid financial performance and moderate debt levels." Moody's also said that it "anticipates that the experienced management team's history of prudent fiscal management will support maintenance of strong fiscal flexibility despite decelerated tax base growth."

Among other accomplishments in FY 07:

- The county received a Certificate of Excellence in Financial Reporting from the Government Finance Officers Association for the 2006 Comprehensive Annual Financial Report.
- Loudoun business owners were given the ability to file their business personal property tax declarations online, and also to renew and update their Business, Professional and Occupational License (BPOL) tax online. Loudoun was the first locality in Virginia to provide online business tax renewals.
- The Commissioner of the Revenue contracted with the Virginia Department of Motor Vehicles (DMV) to provide selected DMV-related services in the Commissioner's Leesburg and Sterling offices.
- The county maintained a 99 percent tax collection rate, the highest in Northern Virginia, and also maintained one of the highest investment returns in Northern Virginia, nearly doubling budgeted investment revenue.
- The number of online tax payments nearly doubled in FY 07.
- The Office of the County Assessor was reorganized to better provide high levels of customer service, ensure accurate data collection and valuation, and increase production levels.
- The Virginia Department of Taxation certified to the State Corporation Commission that the Loudoun County assessment/sale ratio for 2007 was 98.9 percent. This was an improvement over the 2006 ratio of 96.8 percent.
- A web-based information site (www.loudoun.gov/assessor) was created, providing expanded information about property assessments and an online application for review.

#### **Budget and Taxes**

In April 2007, the Board of Supervisors adopted a budget totaling about \$1.4 billion for the county government and school system for FY 2008. The fiscal plan provided funding for several new initiatives, most of which address either critical public safety needs or the opening of capital facilities for human services clients.

For FY o8, the budget includes the Fire and Emergency Medical Services (EMS) Tax District to provide a dedicated funding stream for county fire and rescue services and the volunteer companies. The new district is supported by a levy on the real property located within Loudoun County.

## Budget and Finance

About 72 percent of the \$862 million in local tax revenues will be used for school operating expenses and debt service, while 27 percent will fund general operating expenses and debt service. The rest will be used to fund the Comprehensive Services Act for At-Risk Youth.

In all, local funding for the school system's operating fund increased by \$71 million in FY o8, while local tax funding for the general county government operations increased \$32 million, and the Fire and EMS Tax District increased \$5.6 million.

Loudoun County received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the FY 07 budget document.

#### **Capital Improvement Program**

Loudoun County's Capital Improvement Program (CIP) is a capital planning process which forecasts county needs for general government and school facilities, land acquisition and capital equipment over a six-year span, and identifies funding sources and schedules financing for the associated expenditures. In 2007, the Board adopted a CIP totaling \$1.65 billion for FY07-FY12.

Education remains the largest spending category of the CIP, at \$891 million over the six-year period, representing 54% of total capital project and land acquisition expenditures. The FY07-12 CIP includes plans for building 9 elementary schools, 2 middle schools, 3 high schools and an advanced technology academy, as well as renovations of several existing school facilities.

The remaining \$762 million of the FY07-12 CIP is composed of general government projects, including \$170 million in funding for major transportation projects to supplement state commitments. Of this \$170 million, \$90 million represents the county's contribution to the 23-mile Dulles Metrorail Project. The balance of transportation-related capital expenditures is primarily invested in road design and construction.

Other projects in the CIP include:

- Fire/Rescue Stations in Aldie, Kirkpatrick Farms and western Loudoun, renovations to several existing fire/rescue stations and additional apparatus;
- Phase II expansion of the new Adult Detention Center, construction of a new Juvenile Detention Center, and Sheriff's substations in the Sterling Subarea Planning District and western Loudoun:

- Construction of Brambleton District Park (Phase I), Dulles South Recreation Center (Phase II), and renovations of and improvements to community centers and athletic fields throughout Loudoun County;
- Construction of Gum Spring Library in the Dulles South area;
- Improvements to the county courts complex, stormwater and landfill facilities; and
- Supportive housing and facilities for youth, mentally challenged and medically fragile residents of the county.

The Board has made a significant commitment to use "pay-as-you-go" financing for capital projects by adopting a policy of funding not less than 10% of the current portion of CIP construction costs (in excess of proffers) from current financial resources. The adopted CIP includes \$313 million of local tax funding (LTF), and institutes a \$20 million per year increase in the annual LTF allocation starting in FYo9. However, while the adopted CIP complies with Board-adopted policies and debt caps, long-term debt continues to be the major source of funding for the adopted CIP, which will require about \$1 billion in borrowing from FY07 through FY 12. In November 2006, voters approved the sale of \$169,420,000 in General Obligation bonds to fund construction of new elementary schools in the Dulles South and Ashburn areas, a new high school in Leesburg, renovations of four middle schools, and land acquisition for future school construction.

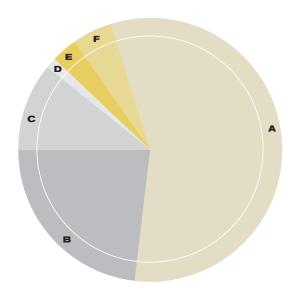
Voters also approved \$64,080,000 in General Obligation bonds for General Government capital projects, including renovation of the North Street building, land acquisition for future public safety projects, and a number of transportation projects, including design of several interchanges and road improvements, and construction of the Loudoun County Parkway interchange.

In September 2006, Lewis Rauch was hired to head the new Loudoun County Office of Capital Construction. In his newly created position with Loudoun County, he manages a staff of about 25 to oversee all aspects of the CIP for general county government projects, including the construction of new facilities, land acquisition, and renovation of existing facilities. The responsibility for school CIP projects will remain with Loudoun County Public Schools.

#### FY 2007 REVENUES (MILLIONS) TOTAL: \$1,362.1

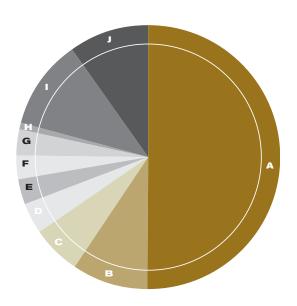
| ▲ GENERAL PROPERTY TAXES      | \$653.8   | 56.7% |
|-------------------------------|-----------|-------|
| <b>B</b> INTERGOVERNMENTAL    | \$266.3   | 23.1% |
| C OTHER LOCAL TAXES           | \$125.1   | 10.8% |
| <b>D</b> PERMITS AND LICENSES | \$ 15.3   | 1.3%  |
| <b>■</b> CHARGES FOR SERVICES | \$ 36.3   | 3.2%  |
| F OTHER*                      | \$ 57.1   | 4.9%  |
| TOTAL                         | \$1,153.9 | 100%  |

Note: Revenue chart does not include \$199.9 million in proceeds from sale of bonds, and \$8.3 million from lease purchase financing.



#### FY 2007 EXPENDITURES (MILLIONS) TOTAL: \$1,246.7

| A EDUCATION               | \$624.8   | 50.1% |
|---------------------------|-----------|-------|
| <b>B</b> PUBLIC SAFETY    | \$115.5   | 9.3%  |
| C HEALTH AND WELFARE      | \$ 75.0   | 6.0%  |
| D GENERAL GOVERNMENT      | \$ 46.6   | 3.8%  |
| ■ RECREATION AND CULTURE  | \$ 38.7   | 3.1%  |
| F COMMUNITY DEVELOPMENT   | \$ 36.3   | 2.9%  |
| <b>G</b> PUBLIC WORKS     | \$ 40.0   | 3.2%  |
| H JUDICIAL ADMINISTRATION | \$ 10.2   | 0.8%  |
| ■ CAPITAL PROJECTS        | \$137.4   | 11.0% |
| J DEBT SERVICE            | \$122.2   | 9.8%  |
| TOTAL                     | \$1,246.7 | 100%  |



<sup>\*</sup>Other includes: Gifts & Donations, Use of Money & Property, Recovered Costs, Fines & Forfeitures, Miscellaneous Revenues







Top and left, the county's web-based incident management system was tested during emergency preparedness drills; right, the Sheriff's Honor Guard was presented with an award during the annual drill competition at the National Law Enforcement Officers Memorial.

## Public Safety

The Dulles South Public Safety Center, combining fire-rescue and law enforcement services in one location, opened in South Riding. The 22,000-square-foot facility is the first of its kind in Loudoun and features 24-hour, seven-day-a-week engine, ambulance and law enforcement coverage. The building also includes a community room that can accommodate civic groups and public meetings.

The county's new Adult Detention Center also opened. The Sheriff's Office moved 96 inmates to the new, state-of-the-art facility off Sycolin Road. The new detention center replaced the old jail in Leesburg which had been built in the 1950s. Until the move, the Loudoun County jail had been located in the same corner of Leesburg for over 200 years.

Loudoun County officials continued to fine-tune plans to ensure continuity of operations during an emergency. About 80 department directors, managers and other key staff from the county and Town of Leesburg met in a half-day exercise designed to help prepare for potential emergency situations that could significantly reduce staffing levels.

Led by County Administrator Kirby M. Bowers and Health Department Director Dr. David Goodfriend, the session brought officials together to discuss how they would maintain operations during an extended emergency in which a large number of staff were ill or otherwise unable to work. The participants were presented with a scenario in which pandemic flu reduced the available workforce by as much as 40 percent.

#### Fire, Rescue and Emergency Management

Construction began on the county's new Emergency Operations Center. With more than II,000 square feet, the facility will have the latest in technology, an operations floor that can easily accommodate 75 people, two large conference rooms, a classroom, and a spacious canteen.

The Office of Emergency Management trained more people for the Community Emergency Response Teams (CERT), bringing the number of trained CERT members to more than 100. CERT trains residents who may be on their own immediately following a disaster to manage utilities, put out small fires, provide basic medical aid, and search for and rescue victims safely.

The Department of Fire, Rescue and Emergency Management, working with the Sheriff's Office and the Department of Information Technology, implemented an upgraded E-911 telephone and recording system to better serve the public.

A multi-media campaign designed to attract volunteers to Loudoun's fire and rescue system is credited with helping recruit nearly 300 new volunteer members in FY 07.

During the year, II2 volunteer fire and rescue members completed firefighter and emergency medical technician training through the county. Also, a specialist was hired to promote the recruitment and retention of volunteers.

In FY 07, the Fire Marshal's office updated the Loudoun County Fire Code and assisted several of the county's incorporated towns with updating their fire codes which name the Fire Marshal as the enforcing agent. The office also initiated a significant overhaul of its data information system to include automated records management and case management of investigation files. The Fire Marshal's office also implemented training with local law enforcement agencies.

The department's new Program Services Division took over coordinating all purchases, repairs, warranty work and replacement of apparatus. New equipment acquired included four 3,000-gallon elliptical tankers with 1,500 gallon-per-minute pumps for Purcellville, Round Hill, Philomont and Lucketts. These units will enhance the rural water supply capabilities in areas of the county without hydrants.

#### Law Enforcement

The Loudoun County Gang Response Intervention Team and the Regional Gang Task Force reached out to the Hispanic community by providing a public presentation on gang activity in Spanish. The presentation focused on gang activity, what to look for and how parents can keep their children safe.

The Sheriff's Office celebrated "250 Years of Everyday Heroes," spotlighting the history of the Sherriff's Office in Loudoun County as part of the county's 250th anniversary.

The Loudoun Sheriff's Office was selected by the International Association of Chiefs of Police as one of eight agencies in the U.S. to test a new national strategy to enhance law enforcement's response to victims of crime.

Ashburn Farm became the ninth neighborhood served by the Sheriff's Community Policing Unit. Community policing is based on the concept of building relationships between law enforcement and residential and business communities.

False alarms in the county decreased after implementation of the new false alarm ordinance.

#### **Community Corrections**

The Loudoun County Adult Drug Treatment program had continued success, with more people graduating from the program. The drug court focuses on non-violent, substance abusing offenders. Graduates must complete all four phases of the program and maintain a considerable period of abstinence.

## Public Safety

#### Clerk of the Circuit Court

The Clerk of the Circuit Court hosted several programs featuring historic court records as part of the county's 250th anniversary. Thanks to substantial state grant funding for historic records preservation obtained by the Clerk's office, many historic documents were put on public display.

The Circuit Court Clerk's office identified problems with current methods of criminal evidence retention and developed



The dispatch center of the Sheriff's Office has come a long way from the 1950s when Sheriff Roger Powell was photographed with radio equipment donated by entertainer Arthur Godfrey.

a new policy of evidence retention. Working with the Circuit Court Judges, the Sheriff's Office and the Commonwealth's Attorney, the Clerk's office implemented a highly efficient and effective criminal evidence retention program.

Using state grant funding, the Clerk was able to expand the office hours of the public Law Library. Additionally, the library offered expanded services by virtue of its partnership with the Loudoun County Bar Association.

The Clerk of the Circuit Court worked with state legislators to pursue legislative remedies to protect private information, such as Social Security numbers, in public court records. In 2007, the General Assembly passed a law that requires the removal of Social Security numbers from court records displayed on remote access computer systems in Virginia. The Clerk of the Circuit Court completed the redaction program in Loudoun County in 2007, three years ahead of the statutory deadline for all clerks.

The Clerk's office received recognition for its accounting and financial management practices. The State Compensation Board ranked the Loudoun Clerk's Office 14th out of 120 jurisdictions in Virginia for court debt collection practices.

#### **Commonwealth's Attorney**

FY 07 marked the first year of a new Domestic Violence program in the Commonwealth's Attorney's office. The new program provides for a prosecutor dedicated to domestic violence cases and includes training for law enforcement.

The office also completed the first year of a new Fraudulent Check Enforcement program with many local businesses participating. The diversionary program couples the goals of reimbursement for victims of check fraud with mandatory financial education for offenders.

The office also secured funding from the state for a new prosecutor position.

#### **Animal Care and Control**

The Department of Animal Care and Control received national, regional and state recognition in FY 07.

The Animal Control Division was named as the Outstanding Animal Control Agency by the National Animal Control Association. The Companion Animal Resource Effort (CARE) program received an achievement award from the Virginia Association of Counties, and the department was honored by the Metropolitan Washington Council of Governments for Animal Services with the Animal Care Award, Adoption Award, and Domestic Animal Rescue Award.

The CARE program served over 545 pets that received food, treats, and toys as part of the second annual Pet Pantry at the Community Holiday Coalition store. This represented a 21 percent increase over the number of pets served the year before.

The department conducted and participated in 38 special events throughout the year. This included adoption events, microchip clinics, career days, and educational presentations. During FY 07, the department conducted nearly 30 tours of the Animal Shelter for various groups and organizations in Loudoun County.

The department adopted or transferred 15 percent more animals in FY 07 than in FY 06. Much of this increase can be attributed to the programs and events the department conducted and participated in during the year.









Clockwise, from top: Animal Control Officer Adrienne Lawson, with a dog at the Animal Shelter; Fire Chief Joseph Pozzo and Deputy County Administrator Linda Neri during a regional exercise of local, state and federal Emergency Operations Centers; a microchip clinic sponsored by Animal Care & Control; and the new Adult Detention Center.

# 250th Anniversary



The county's 250th anniversary celebration event on May 19 featured (from left): the U.S. Fife and Drum Corps; the anniversary flag; and Virginia Governor Tim Kaine.





Loudoun County celebrated its 250th Anniversary in 2007, marking the historic occasion with the help of citizens from throughout the county. Coordinating activities for the county's celebration was the Leesburg-Loudoun Anniversary Committee, which also was charged with overseeing the commemoration of the Town of Leesburg's 250th anniversary in 2008, and local participation in Jamestown 2007.

#### A Day to Celebrate

Thousands of people attended the county's 250th Anniversary
Celebration, which was held in and around the historic courthouse in downtown Leesburg on May 19, 2007. The official ceremony included a dramatic procession led by the United States Fife and

Drum Corps, followed by the Loudoun County Sheriff's Color Guard. Local and state officials on hand included Governor Tim Kaine, Congressman Frank Wolf, members of the state legislative delegation, Board of Supervisors, town councils, and Landrat Berthold Gall of Loudoun's sister county Main-Taunus-Kreis in Germany.

The day was highlighted by live musical performances, children's activities, a historical drama by the Loudoun Museum Heritage Players, oral histories, an anniversary stamp station outside the Leesburg Post Office featuring an exclusive, one-day 250th Anniversary cancellation stamp, and displays by historical and county organizations.

Many county departments joined an array of organizations lining South King Street with displays. Among these:

- The Sheriff's Office had the mobile command center onsite, made children's IDs, and displayed a history of the Sheriff's office since 1757.
- Family Services showed how poverty was handled over the years and charted the beginning of social services in Loudoun County.
- The Office of Mapping and Geographic Information created maps that were sold on May 19, including a Yardley Taylor map of Loudoun County.
- The Commissioner of the Revenue displayed current and former Commissioners of the Revenue and had interactive games entitled "From Cows and Corn to Computers and Cars."

- The Extension Office charted agricultural changes since the office was established in 1914. They celebrated 4-H and the changing face of agriculture.
- Fire, Rescue and Emergency Management displayed antique fire engines, a hook and ladder truck, and a fire engine for children to play on, with demonstrations by Fire and Rescue personnel.
- Mental Health, Mental Retardation and Substance Abuse Services shared information about Friendship House, its history, its current services and its Healing Garden.

## Celebration





From left: the historic courthouse, the scene of the celebration; members of the Loudoun Museum Heritage Players; and youngsters trying out the stocks erected for the occasion.



#### **Yearlong Celebration**

The anniversary celebration continued throughout 2007, as many community and county government organizations worked on historical projects to showcase Loudoun County over the past 250 years. Among the special anniversary projects:

- A special 250th anniversary logo, designed and donated by Hinge, Inc., was incorporated into all visual and promotional components of the celebration.
- The Loudoun County Treasurer's Office approved use of the 250th Anniversary Logo on county car decals issued in 2007.
- The county government's Employee Advisory Committee coordinated a flag relay during the Jamestown Celebration, carrying the Loudoun County flag from Richmond, where it was raised over the historic capitol, to the John Smith replica vessel in Jamestown, and finally to Leesburg for the May 19 community festivities.
- The United States Postal Service authorized a special anniversary cancellation stamp to mark all letters processed through the Dulles Mail Facility between March and May, 2007.
- Two anniversary songs, "Breath in the Beauty of Loudoun" and "A Walk Through Loudoun's History," were written especially for the anniversary by local songwriter Linda Howard Hiserman.
- Members of the county's Employee Advisory Committee organized a 5K Fun Run/Walk at Claude Moore Park.

- The Loudoun County Public Information office published a weekly column, "250 Years of Service," highlighting landmarks in the history of the Loudoun County government.
- The Department of Building and Development planted 250 trees throughout Loudoun County in 2007.
- The Clerk of the Circuit Court hosted several events throughout the year, celebrating the anniversary by giving residents a chance to tour the historic courthouse and view historic documents.
- The Office of Transportation Services published a book on the evolution of transportation in Loudoun County entitled "From Dirt to Diamonds."

- The Loudoun County Public Library held a series of public programs, including events for teens and children that captured the essence of the historical period.
- Parks, Recreation and Community Services hosted several archeological digs at Claude Moore Park throughout the year.
- The Loudoun Heritage Farm Museum conducted a program, "Rare Breeds and Seeds," showing how the domestic plants and animals we know today are different from those of our ancestors.
- The County Administrator's Office sold commemorative items from the Loudoun County Store and displayed a pictorial history of the Loudoun County Board of Supervisors.
- The Planning Department developed a 2008 calendar, depicting historic sites in Loudoun County.



Clockwise, from top left: The Loudoun County Public Library's "Meet-the-Author" events brought readers and authors together; seniors enjoyed the newly restored Carver Center; the 12th annual Loudoun Child Care & Resource Fair was held in April; Loudoun Volunteer Services sponsored "Make a Difference Day"; and the Extension Service sponsored Reality Store financial simulations for high school students.

### **Human Services**

#### Parks, Recreation and Community Services

Several new parks and recreation facilities opened in FY 2007. In March, Loudoun County celebrated the grand opening of the 20,000-plus-square-foot Claude Moore Recreation Center in Sterling. The center boasts a 50-meter competition swimming pool and a leisure pool with giant water slide and hot tub spa. It also features a 10,000-square-foot gymnasium, an aerobic center, and a "teen space."

In April, the historic Carver Senior Center in Purcellville opened to the public. The newly restored Carver Center serves as a senior center and adult day care center on weekdays, and will be available for general community use on evenings and weekends.

Additionally, several new parks opened, including Lyndora Park, Lansdowne Sports Park, Ray Muth Sr. Park, Byrne's Ridge Park, Beth Miller Memorial Park, and the Potomac Heritage National Scenic Trail. The Trail received the 2007 Design Excellence Program Award from the Loudoun County Economic Development Design Cabinet.

The Department of Parks, Recreation and Community Services developed several new youth programs and redesigned the Youth After School activities program while continuing to work with the county's Youth Initiative to develop strategies and implement programs for youth development and outreach.

#### **Family Services**

The Loudoun County Department of Family Services issued its first loans under the Loudoun County Home Improvement Program (LCHIP) and the Eastern Loudoun Revitalization Home Loan Program (LCHRP) in FY 07. Both programs provide loans to rehabilitate owner-occupied homes for low- and moderate-income households. In its first full year, LCHIP renovated seven properties and preserved housing and ownership for families that may not have been in a position to continue ownership.

For the first time in its 13-year history, the Community Holiday Coalition has a long-term lease for space. The five-year lease will allow the coalition to operate its holiday project with greater efficiency, economy and stability. The coalition's mission is to serve less fortunate families by providing muchneeded items for the Thanksgiving and Christmas holidays.

The department managed more than 1,040 Child Protective Services investigations resulting in only 36 removals of children from their homes, only 24 of whom were placed in foster care. The department also finalized an agreement with Loudoun County Public Schools to establish specific protocols for investigating complaints of child abuse or neglect on school property.

The department's Family Connections program provides help for parents experiencing extreme behavioral problems from their teenagers. Parents in the program worked with staff to launch a website for the education of parents about substance abuse and community resources.

The department organized a forum to address the lack of Medicaid Personal Care Services in Loudoun County and helped 90 elderly and disabled adults stay at home through companion services.

#### Mental Health/Mental Retardation/Substance Abuse Services

The Emergency Services Program continued to meet its mandate in FY 07 as the most critically needed service in the Mental Health, Mental Retardation, Substance Abuse Services (MH/MR/SAS) system.

The program provided a 100 percent positive response rate to law enforcement requests for onsite mental health assistance during hostage/barricade incidents and increased awareness of law enforcement staff in understanding and responding to individuals with mental illness.

The Mental Retardation Services Division continued its efforts to expand and diversify the number of service providers in the community. It also increased the number of nursing staff in its residential services in order to meet the needs of an aging population of consumers.

Construction was completed on the Mirror Ridge mental health group home. This facility will serve eight people.

Substance Abuse Services co-sponsored the 4th Annual Celebration of Recovery, in support of over 140 individuals who are in recovery from substance use problems.

#### **Public Health**

The Loudoun County Health Department created a pandemic influenza plan and website, and made presentations throughout the county to more than 3,000 residents to help ensure preparedness in the event of a flu pandemic.

Working with school nurses and community groups, the department held special Saturday immunization clinics for public school children, providing the new tetanus, diphtheria, and pertussis (Tdap) vaccine that is required for children.

In October 2006, the Health Department joined with the Prince William County Health Department and the Virginia Defense Force to hold a mass vaccination exercise aimed at improving the county's ability to respond to the widespread outbreak of disease. The exercise offered free seasonal flu shots and specially created pandemic influenza control kits.

### **Human Services**

The department worked with county partners, the Windy Hill Foundation, and citizens to begin work on a communal wastewater system to provide safe water and sewer facilities to the small community of Willisville.

The Board of Supervisors created the Loudoun Health Council to identify and address health care needs in Loudoun County. The mission of the Health Council is to develop a consensus on strategies to prepare for and respond to a major outbreak of disease; to improve the health of the community in general; to increase the value of the local health care system for the entire community; to align community resources with selected priorities for action; and to identify where resources should be concentrated.

The Loudoun Community Health Center opened in May 2007. This was the culmination of a six-year effort by the departments of Health and Family Services and Inova Loudoun Hospital to increase access to quality medical care in Loudoun County.

#### **Library Services**

The Loudoun County Public Library received "Special Mention" in FY 07 as *Library Journal's* Library of the Year. This prestigious award is given to library systems that

show creativity and innovation in developing specific community programs that increase library usage, and show leadership in creating programs that can be emulated by other libraries.

The Loudoun County Public Library was also selected as one of 25 libraries in the country to be featured in the fifth edition of "Excellence in Library Service to Young Adults," which will be published in the summer of 2008. The library received this honor for its After Hours Teen Center, young adult programming, age-specific materials and collection and volunteer opportunities that encompass its outreach to teens.

A \$2.45 million donation was received from the Valeria Harris Symington estate. The gift will be used to enhance the expansion and renovation project that the Rust Library in Leesburg is undergoing. These enhancements include an enlarged children's section, larger meeting and conference areas, and a 4,000-square-foot, self-enclosed "teen space." The Loudoun County Public Library added Rosetta Stone Online to its Internet-based database collection, allowing library customers to learn a language at their convenience from anywhere with an Internet connection.

Live Homework Help is now available from the library web page. Using Internet technology, Live Homework Help links students to subject-area experts. The service provides one-on-one assistance in math, science, social



Ground was broken for a communal wastewater system for the community of Willisville; and right, the Loudoun County Public Library presented Babygarten, an educational program for teaching parents how and why to read to babies.



studies, and English to students in 4th through 12th grades, and is available in English and Spanish.

The Loudoun County Public Library's Annual One Book-One Community program celebrated the award-winning publication *The Giver*, by Lois Lowry. The countywide reading initiative attracted 5,000 residents to special programs, including school visits and a standing room only library program featuring the author.

The library participated in the first Teen Tech Week celebration sponsored by the American Library Association. Activities offered by the library included online book discussions, web design programs and a live chat with a forensic medical specialist.

As part of its early literacy programming, the Loudoun County Public Library now presents Babygarten, an educational curriculum for caregivers and their babies from birth to toddlerhood. The programs teach parents how and why to read to babies.

#### **Youth Initiative**

Several annual youth-oriented events took place throughout the year, including Step Up 2006, a conference that brought together Loudoun youth and business leaders. The conference incorporated the results of a first-of-its-kind, community assessment of youth needs conducted by George Mason University.

The second Loudoun Youth Fest, held in May, included live music and fun while providing information and outreach on prevention and healthy youth development. Youth in Government Day, held in March, included youth representation from every public high school in the county, as well as some private schools. Students had the opportunity to interact with members of the Board of Supervisors, and were introduced to issues facing the Board.

Getting kids to activities around a large county poses a challenge. The Teen Machine transportation program provided free transportation to and from a number of events, activities and services throughout the year, including the Purcellville Teen Center, the Midnight Madness program held at the Douglass Community Center, the Road DAWG summer camp, the Youth Fest, and some of the Youth After School programs. The total number of young riders exceeded 3,400.

#### **Extension**

To help educate youth about agriculture and natural resources, the Virginia Cooperative Extension staff in Loudoun County conducted a 4-H Agricultural Day. The event, which was open to fourth grade students throughout the county, combined a series of hands-on education learning stations.



Loudoun County's 250th anniversary was an occasion to look back at the history of various county programs and services.

Bess Ott served as the first Loudoun County Nurse after the Health Unit, now the Health Department, was created in 1941.

Ten organizations and businesses, along with approximately 50 volunteers, worked together to offer this educational program. A total of 717 students from eight elementary schools in eastern Loudoun County participated in the program.

Ethanol and bio-diesel, along with oil shortages and rising fuel costs, are terms that are heard daily through the media. The Loudoun Extension unit joined with the Fauquier Extension unit and the Northern District Community Viability Specialist to offer a 6-hour educational presentation on the "Economics of Bioenergy Production."

Specialty crops such as cut flowers have great potential profitability due to Loudoun County's rich soil, temperate climate and unique proximity to urban markets. Two cut flower field test plots have been developed with local growers in Loudoun County.

The Reality Store, a three-hour financial simulation, brought 1,193 Loudoun County high school seniors together to increase their knowledge of budgeting, making wise financial choices and the value of higher education. Over 440 volunteers helped staff booths in the Reality Store.

The 12th Annual Loudoun Child Care & Resource Fair was held in April at Ida Lee Park Recreation Center. Approximately 550 parents attended and received information about child care, summer camp programs, before and after school programs and community resources. This event is a collaborative program of Virginia Cooperative Extension and the Loudoun Child Care Network.

## Community Planning and Environment

Loudoun County continued to be recognized as one of the top counties in the nation for population and job growth:

- Loudoun maintained its status as one of the fastest growing counties in the U.S. in FY o7 with an estimated population of 271,897.
- The U.S. Census Bureau reported in 2007 that for counties with 250,000 or more people, Loudoun's median household income was \$99,371, more than double the national median of \$48,451.
- With an increase in jobs of more than 51 percent from 2000 2006, Loudoun was ranked fifth among the top cities and counties in the nation for job growth by Money Magazine in its Best Places to Live report for 2007.

#### **Planning and Development**

After a lengthy review of the county's rural land use policies, the Board of Supervisors voted to adopt amendments to the county's zoning and subdivision ordinances and zoning map as they relate to rural Loudoun. The new zoning classifications affect allowable uses and densities in the county's Rural Policy Area. They are designed to implement the policies of the county's Comprehensive Plan, which support the development of the rural economy and a variety of residential development options including conventional subdivision, spin-off lots and rural clusters.

The Board also adopted changes to land use and design policies for the Route 50 corridor. The new policies are intended to translate the recommendations of the Route 50 Task Force, which focused on several key issues, including transportation improvements; a unified theme for the area's architectural style; access and linkage to key historical and cultural sites; and recognition of the area as a gateway corridor.

The Planning Department coordinated the creation and launch of an online, interactive guide to the county's Historic and Cultural Districts: Aldie, Bluemont, Goose Creek, Oatlands, Taylorstown, and Waterford. The guide uses Internet and video technology to create an engaging and educational resource about the districts.

The Department of Building and Development began a program to improve the efficiency of inspectors. The "Mobilization of Inspectors" program is designed to outfit an inspector's vehicle so that it can be used as an office, allowing inspectors to use laptop computers, access job assignments online, print inspections results in the field, and handle emergency assignments while on the go.

The department also began the process of implementing electronic building permits, with full implementation expected in 2008.

Several staff members were elected or appointed to statewide positions of responsibility in the implementation of building and fire codes.

Commercial construction remained steady from FY o6, while the pace of home building slowed. The figures for FY o7 are:

| Inspections:                   | 198,040 |
|--------------------------------|---------|
| Building Permits:              | 42,198  |
| Zoning Permits:                | 8,271   |
| Land Development Applications: | 1,250   |

#### **Economic Development**

The Howard Hughes Medical Institute opened its Janelia Farm Research Campus in Ashburn in FY 07, positioning Loudoun as a global player in the life science/medical research field.

Loudoun County hosted the first in a series of annual conferences running through 2011. The International Medical Automation conference was held at Lansdowne Resort, attracting some 200 scientists, business leaders, medical professionals and local dignitaries.

The Department of Economic Development launched "The Stories of Loudoun" brand with a package of marketing materials featuring the stories of nine Loudoun business leaders and highlighting the different aspects of the county that define it as a great place to do business.

The department's Rural Economic Development team tracked healthy growth in the rural economy with more investment interest in wineries, bed & breakfast establishments, and rural banquet facilities. Loudoun's farmer's markets experienced increased sales owing to greater public interest in buying local foods.

#### **Transportation**

Loudoun County continued to work to meet current and future transportation needs as voters approved borrowing \$51.3 million for road projects, including the design and construction of several interchanges along Route 7. It was the first Loudoun bond proposal seeking money for road improvements.

The county implemented the process of moving five interchanges into the design stage and on to construction:

- Route 7 and Loudoun County Parkway
- Route 7 and Ashburn Village Boulevard
- Route 7 and River Creek Parkway
- Route 28 and Innovation Drive
- Route 28 and Nokes Boulevard







Clockwise, from top: The Howard Hughes Medical Institute's Janelia Farm Research Campus; shoppers at one of Loudoun's many Farmers Markets; and a youngster enjoying one of Loudoun County's many farms.

## Community Planning and Environment

The county's Commuter Bus Service continued to grow with more buses added to the fleet and service expanded to the Dulles South area. Ridership increased by about 8 percent to more than 652,000.

The Board of Supervisors approved an agreement to help pay for the extension of Metrorail to Loudoun. The Board approved entering into a three-party agreement with Fairfax County and the Metropolitan Washington Airports Authority to fund the capital cost of construction of Metrorail in the Dulles Corridor. The agreement conditionally commits Loudoun to fund the rail project, which would extend Metrorail to Dulles Airport, with three Metro stops in Loudoun.



Loudoun County's transportation landscape has changed enormously from the days of dirt streets in downtown Leesburg (above), and the heyday of the local train service (below).

#### Mapping

The Office of Mapping and Geographic Information continued to improve its map and data distribution services. Public counter mapping programs were rewritten to focus on a customer's area of interest and to overlay aerial imagery. The parcel map set, previously available only on paper, was reproduced on CD for the first time.

The office instituted a graduate fellowship program with George Mason University, which involves research into issues such as co-location of county facilities, transportation, service needs and standards, and environmental concerns, and includes the development of an interactive model for facility siting and visualization.

To celebrate the county's 250th anniversary, the office made available several historic maps including a reproduction of the 1853 Yardley Taylor map, a 1926 Postal Service map, and a 1957 aerial image of the county.

The office helped to organize the second Loudoun Geographic Information System (GIS) Forum which attracted over 70 GIS professionals to discuss best practices and data sharing. The office also worked with several other departments to celebrate international GIS Day on November 15, producing colorful posters explaining how the county uses its GIS to provide services, ranging from E-911 to helping to start new businesses. The posters were placed in the county's high schools and public libraries.

#### **Environment**

The Office of Solid Waste Management hosted eight collection events for Household Hazardous Waste, diverting 275,360 pounds of household chemicals for proper disposal. Two events for small businesses collected 4,700 pounds of potentially harmful materials for safe, cost-effective disposal.

The county's recycling drop-off centers collected over 6.5 million pounds of recyclable bottles, cans and paper. County residents disposed of more than 100,000 pounds of computers and other electronics during two special collection events. The county also partnered with local waste collectors to recycle 196,000 pounds of Christmas trees, a 48 percent increase from the year before. Another partnership, with Keep Loudoun Beautiful, Inc., resulted in approximately 93 tons of litter being removed from local roadsides and tributaries by over 1,300 volunteers.

The county's Solid Waste Management Facility continued to be a popular site for tour groups with staff providing landfill tours to more than 30 youth groups.

The construction of a seven-acre disposal cell at the landfill was completed, which will increase available disposal capacity to 1,379,000 cubic yards.

The second phase of watershed planning in Loudoun County began in FY 07 with the county government coordinating the formation of a Watershed Management Stakeholder Steering Committee. This followed the release of a final report from the Strategic Watershed Management Solutions team.

## Management and Information

#### **Management and Operations**

Loudoun County Administrator Kirby M. Bowers was selected as the Public Administrator of the Year by the Marsh Institute for Government & Public Policy at Shenandoah University. The institute cited the "high level of professionalism" of Bowers and his staff during a period of "phenomenal growth."

The Marsh Institute's public service recognition program is designed to honor those who have outstanding careers in the public sector and encourage others to emulate them.

Loudoun County received two awards for its innovative telework program, which makes working from home an option for many county employees. The county received a Tele-Vision Award from the Telework Exchange as the top local government telework program in the nation. Loudoun also received an achievement award from the National Association of Counties for its telework program.

The telework program has been demonstrated to increase employee productivity, reduce traffic congestion and pollution, and help retain employees who otherwise might leave the government.

Loudoun County's Human Resources Division implemented a new online job application system in FY 07 to improve efficiency and service to job seekers. The system allows job seekers to create an online employment application and submit the application electronically for multiple vacant positions. The new paperless system creates a faster and more flexible employment application process.

Loudoun County was recognized in *American City & County Magazine* for the design and implementation of an innovative employee Wellness Program. Following an in-depth needs assessment, various programs were designed to target the most critical at-risk health and wellness issues.

Employees are encouraged to complete a confidential online health risk assessment, receive recommended health screenings and preventative exams, and participate in a variety of county sponsored and community wellness initiatives. More than 1,000 employees participated in the first year of the program, and many have begun to see results. For every dollar invested in wellness, research has shown that an organization can expect a 2.5% to 3% return.

The Procurement Division received the Outstanding Agency Accreditation Achievement Award from the National Institute of Governmental Purchasing, and the Achievement of Excellence in Procurement Award from the National Purchasing Institute (NPI).

The Outstanding Agency Accreditation Achievement Award is a three-year accreditation for local, state, and federal agencies, which formally recognizes excellence in public purchasing by establishing a body of standards that should be in place for solid purchasing operations. Loudoun County has maintained this accreditation since 1999.

The NPI Achievement of Excellence in Procurement Award is presented to organizations that demonstrate excellence in procurement by obtaining a high score on a rating of standardized criteria designed to measure innovation, professionalism, productivity, and leadership attributes of the procurement organization.

During FY o7 the Human Resources Training Program delivered classes to employees, linked to a core competency model. The eight core competencies in the model include Communication, Reasoning and Problem-Solving, Continuous Learning, Leadership, Planning and Organizing, Interpersonal Skills, Flexibility, and Customer-Focused Service.

Communication was identified as the key competency this year, and new training classes such as Executive Presentation Skills, Conducting Effective Meetings, and Professional Writing for Results were delivered to enhance employee development.

The competencies are linked to key interview questions used in employee recruitment and selection. These interview questions relate directly to the specific competencies needed in an identified position, resulting in a more successful hiring process.

#### **Information Technology**

Loudoun County was recognized again in 2007 as one of most technologically advanced county governments in the United States.

The Center for Digital Government conducted a national survey of how county governments are evolving in their use of information technology to deliver services to their citizens. The 2007 Digital Counties Survey placed Loudoun among the top ten counties in its population category for the fourth straight year.

Among the major information technology projects in FY 07 were an automated Jail Management System in the new Adult Detention Center, and new technologies to support the county's telework program.

## Management and Information

#### www.loudoun.gov

The Loudoun County website expanded to provide new information and online services in FY 07.

The number of pages viewed on the county website increased by more than 35 percent in FY 07, as users visited over 40 million pages. New features on the county website included an online county job application; online Business Personal Property Tax declarations, business license renewals, and juror questionnaires; and an interactive guide to historic districts.

#### **Public Information**

The county also continued its efforts to engage and involve individuals and communities.

The Public Information Office coordinated a countywide celebration of Loudoun's 250th Anniversary, highlighted by a day-long celebration on May 19, 2007.

The 15-year-old Leadership Loudoun program, co-sponsored by the county government, graduated a new class of 29 current and emerging community leaders.

The Volunteer Services program completed its first Volunteer Management Training Program, designed for volunteer managers of community organizations. Thirty community leaders successfully completed the six-course program.

Loudoun Volunteer Services also organized Make a Difference Day on October 28, 2006. The community response greatly exceeded expectations, as more than 1,400 gift baskets – more than twice as many as in 2005 – were donated to the Community Holiday Coalition for distribution to families in need.

The county received an Award of Excellence from the National Association of County Information Officers for the 2006 Loudoun County Annual Report.

## Loudoun County Public Schools

#### Overview

The education of Loudoun County's young people continued to be among the very highest priorities of the Board of Supervisors in FY 07. Public school funding remained the largest single category of the county budget, with about 72 percent of local tax funding being allocated to support school operations and debt service.

In the FY o8 budget process, the Board of Supervisors authorized an increase of \$71 million in local funds for Loudoun County Public Schools' (LCPS) operations, to help the school system meet the needs of the rapidly growing student population.

School enrollment grew by more than six percent in just one year, from 47,361 in 2005-2006 to 50,478 at the beginning of the 2006-2007 school year. The school system hired 623 new teachers, bringing the total number of teachers to 4,300.

No new schools opened in Loudoun County in FY 07, the first time this had occurred in more than a decade. The total number of schools remained at 68. However, four new schools were scheduled to open in the fall of 2007.

#### **School Board Meetings**

The public is invited to attend and participate in School Board meetings held in open session at the LCPS Administrative Offices, 21000 Education Court, Ashburn, VA 20148. Second Tuesday meetings convene at 4 p.m. and 6:30 p.m.;

fourth Tuesday meetings begin at 6:30 p.m. In July, August and December, no fourth Tuesday meetings are planned. Persons wishing to address the School Board should call the Superintendent's Office, 57I-252-IO2O. Meeting agendas are available in all schools and from the LCPS Public Information Office, 57I-252-IO4O.

#### **School Board**

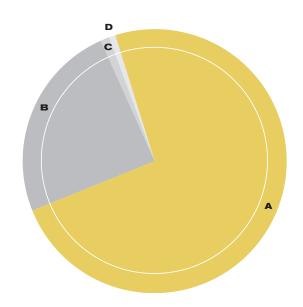
The School Board is responsible for the operation of the county's public schools in accordance with State Department of Education regulations. School Board members are elected every four years in the November general election with one member elected for each of the eight electoral districts and one member elected at-large. Loudoun's third elected School Board was chosen in November 2003 and took office January I, 2004.

Members of the School Board in FY 07 were: Robert F. DuPree, Chairman, Dulles District; Thomas E. Reed, Vice Chairman, At Large; Priscilla B. Godfrey, Blue Ridge District; Bob Ohneiser, Broad Run District; Mark J. Nuzzaco, Catoctin District; Sarah B. Smith, Leesburg District; John B. Stevens, Potomac District; J. Warren Geurin, Sterling District; and Joseph M. Guzman, Sugarland Run District.

## Loudoun County Public Schools

#### FY 2007 REVENUES (MILLIONS) TOTAL: \$601.9

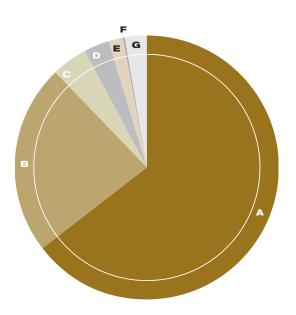
| A COUNTY GENERAL FUND           | \$443.4 | 73.7% |
|---------------------------------|---------|-------|
| <b>B</b> STATE                  | \$147.1 | 24.4% |
| C FEDERAL                       | \$ 6.8  | 1.1%  |
| <b>D</b> LOCAL TUITION AND FEES | \$ 4.6  | 0.8%  |
| TOTAL                           | \$601.9 | 100%  |



#### FY 2007 EXPENDITURES (MILLIONS) TOTAL: \$596.4

|   | PERSONNEL COSTS                   | \$385.0 | 64.5% |
|---|-----------------------------------|---------|-------|
| В | FRINGE COSTS                      | \$139.2 | 23.3% |
|   | MATERIALS, SUPPLIES, MINOR EQUIP. | •       | 4.4%  |
| D | CONTRACTUAL SERVICES              | \$ 18.5 | 3.1%  |
| E | UTILITIES                         | \$ 10.8 | 1.8%  |
| F | CAPITAL OUTLAY                    | \$ 0.9  | 0.2%  |
| G | OTHER*                            | \$ 15.9 | 2.7%  |
|   | TOTAL                             | \$596.4 | 100%  |

<sup>\*</sup>Other includes: Communication, Insurance, Internal Services, Leases & Rentals, Mileage Reimbursement, Training & Continuing Education



## Facts and Figures

|   |                   | O                   |  |             |
|---|-------------------|---------------------|--|-------------|
| POPULATION  |                   |                     | PUBLIC EDUCATION, 2006-2007                                  |             |
|   | Population        | Households          | Public school enrollment                                     | 50,740      |
| 1980*   | 57,427            | 18,670              | Cost per pupil   | \$12,467    |
| 1990*   | 86,129            | 30,490              | Number of schools  | 68          |
| 2000*   | 169,599           | 59,900              | SAT scores, math   | 539         |
| 2006**  | 262,609           | 92,796              | SAT scores, verbal   | 534         |
| 2010**  | 292,485           | 102,865             | Source: Loudoun County Public Schools                        |             |
| Source: * U.S. Census Bureau, 20<br>** Loudoun County Department of<br>Population Estimates and Forecasts | f Management and  |                     | LABOR FORCE, June 2006 Civilian labor force (Loudoun County) | 156,408     |
| AGE CHARACTERISTICS   |                   |                     | Unemployment rate (Northern Virginia)                        | 2.3%        |
| <5  | 23,239            | 8.8%                | Source: Virginia Employment Commission                       |             |
| <   |                   |                     |  |             |
|   | 56,297            | 21.4%               | AT PLACE EMPLOYMENT, 1st Quarter 2006                        |             |
| 19-24   | 15,281            | 5.8%                | Agriculture, Forestry, Fishing                               | 412         |
| 25-44   | 96,886            | 36.9%               | Mining   | 227         |
| 45-64   | 56,234            | 21.4%               | Utilities  | 93          |
| 65-74   | 8,904             | 3.4%                | Construction   | 15,570      |
| 75+   | 5,770             | 2.2%                | Manufacturing  | 5,033       |
| Source: * U.S. Census Bureau, 20  |                   |                     | Wholesale Trade  | 3,328       |
| ** Loudoun County Department of<br>Population Estimates and Forecasts                                     | f Management and  | Financial Services, | Retail Trade   | 16,482      |
| ropulation Estimates and Forecusis  | s, September 2007 |                     | Transportation and Warehousing                               | 8,874       |
|   |                   |                     | Information  | 8,675       |
| RACE CHARACTERISTICS, 20  |                   |                     | Finance, Insurance and Real Estate                           | 4,020       |
| One race  | 256,689           | 97.7%               | Services   | 44,900      |
| White alone   | 202,118           | 77.0%               | Government: State  | 901         |
| Black alone   | 20,363            | 7.8%                | Government: Local  | 14,057      |
| Asian   | 33,290            | 12.7%               | Government: Federal  | 4,364       |
| American Indian or<br>Alaska Native   | 730               | 0.3%                | Total<br>Source: Virginia Employment Commission              | 126,936     |
| Other   | 11,314            | 4.7%                |  |             |
| Native Hawaiian and   |                   |                     | MAIOR EMPLOYERS*   |             |
| other Pacific Islander alor   | ne 189            | 0.1%                | AOL  | 1,000-5,000 |
| Two or more races   | 5,920             | 2.3%                | Inova Loudoun Hospital                                       | 1,000-5,000 |
|   |                   |                     | M. C. Dean   | 1,000-5,000 |
| ETHNIC CHARACTERISTICS,   |                   |                     | Orbital Sciences   | 1,000-5,000 |
|   |                   | 0.70/               | Toll Brothers  | 1,000-5,000 |
| Hispanic (any race)   | 25,602            | 9.7%                | U.S. Postal Service  | 1,000-5,000 |
| Non-Hispanic (any race)   | 237,007           | 90.3%               | United Airlines  | 1,000-5,000 |
| * Hispanic is an ethnicity and can  |                   |                     | Verizon  | 1,000-5,000 |
| Source: U.S. Census Bureau, 2005<br>Loudoun County 2005 Annual Gro  |                   | nity Survey         | Air Serv Corporation   | 500-999     |
| 1   | •                 |                     | Air Wisconsin Airlines                                       | 500-999     |
|   |                   |                     | Airline Pilots Association                                   | 500-999     |
| MEDIAN HOUSEHOLD INCOM  | ЛЕ, 2006          |                     | Benchmark Conference Resorts (Lansdowne)                     | 500-999     |
| Median Household  |                   |                     | Costco   | 500-999     |
| \$99,371  |                   |                     | Department of Transportation                                 | 500-999     |
| Source: U.S. Census Bureau, 2006  | American Commu    | nity Survey         | Dobbs International Service                                  | 500-999     |
|   |                   |                     | Home Depot   | 500-999     |
| HOUSING INVENTORY, 2006   |                   |                     | Homeland Security  | 500-999     |
| Single family detached  | 53,275            | 54%                 | Metropolitan Washington Airports Authority                   | 500-999     |
| Single family attached  | 28,756            | 29%                 | Southland Concrete Corporation                               | 500-999     |
| Multifamily   | 16,215            | 17%                 | Target   | 500-999     |
| T . 1   | 00 246            | 1000/               | <del></del>  | 200,000     |

100%

U.S. Department of Transportation

Source: Virginia Employment Commission, Second Quarter 2006

500-999

98,246

Source: Loudoun County Department of Management and Financial Services, Population Estimates and Forecasts, September 2007

2.4

Total

#### Credits

The annual report is produced by the Loudoun County Public Information Office.

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#### **Cover Art**

1853 map of Loudoun County by Yardley Taylor

